## CABINET 25 JULY 2019 CREDITON NHS HUB

Cabinet Member(s): Councillor Alex White

**Responsible Officer:** Andrew Jarrett, Deputy Chief Executive (S151)

**Reason for Report:** To consider a long term loan arrangement to help facilitate the construction of a NHS Hub building in Crediton.

### **RECOMMENDATION:**

- 1 To agree to make a loan to the GP Practice of £2.1m repayable over 28 years on an annuity basis at a fixed interest rate of 3.75%, subject to the Deputy Chief Executive (S151), in consultation with the Group Managers for Finance and Legal Services:
  - (a) Completing a suitable loan agreement with the Practice adequately protecting the Council's position;
  - (b) Registering a first charge over the relevant land and completing a deed of priorities to be registered at the Land Registry; and
  - (c) Being satisfied following the finalisation of any remaining due diligence deemed necessary, that the loan remains a financially prudent course of action.

**before** the Practice is permitted to drawn down any portion of the loan.

**2** To agree to add this to the Capital Programme and to fund from External Borrowing when necessary.

**Financial Implications:** The financial implications are included in this report.

**Legal Implications:** Michelmores LLP have been engaged to advise on the loan agreement, including the implications of any ownership, property and valuation issues for the detail of the agreement. In terms of State Aid, the Group Manager for Legal Services advises that the following key principles apply and will be satisfied based on an assessment of the currently proposed lending terms:

- The lending is carried out in line with normal market conditions. A public body is afforded a wide margin of discretion when taking an entrepreneurial decision – it will only involve state aid if it is manifestly clear that no rational market operator would have entered into a transaction on the same terms.
- The European Commission sets a reference rate each month for each member state. A margin must be added to the reference rate and this depends on the creditworthiness and the security offered. The combination of the reference rate and the margin is the minimum rate which could be said to be within the realms of a normal market rate.

• The reference rate as of 1.7.2019 was 1.09% and has been notified as the same for 1.8.2019. It has been at this level since the beginning of the year. It is unlikely to change to any material degree before the loan is entered into. In adding the margin, the table below shows how it should work. These are the margins which the EC says should be added "in principle" to the reference rate to end up with the minimum rate which should be levied.

CREDITWORTHINESS	COLLATERALISATION		
	High	Medium	Low
STRONG	0.60%	0.75%	1.00%
GOOD	0.75%	1.00%	2.20%
SATISFACTORY	1.00%	2.20%	4.00%
WEAK	2.20%	4.00%	6.50%

The view of officers is that the creditworthiness is Good and the Collateral is High. Even if we were to take a very cautious approach and apply a margin which would be applied to a borrower with a satisfactory rating category (BB) and a medium security (collateralisation), this would result in a minimum interest rate of 3.29% (1.09% + 2.20%) - still well below the interest rate proposed.

Other bodies are included in the diversification of investment risk in the Treasury Management Strategy. An unlimited timescale is applied to such investments with a maximum transaction limit of £3 million. The loan therefore falls within these parameters and provision will been made in the budget for this investment by way of a loan, subject to Council approval.

**Risk Assessment:** We will have a first legal charge over the property and this is important in mitigating the risk and giving us a better "ranking" than the Estates and Technology Transformation Fund (ETTF) NHS who will have a second charge.

**Equality Impact Assessment**: There are no equality impacts in relation to this report and its recommendations.

**Relationship to Corporate Plan:** The loan will support the aim to work with local communities to encourage them to support themselves by supporting local communities to retain and develop their local facilities and services.

**Impact on Climate Change**: This is a financing decision and has no climate change implications for us as a council.

# 1.0 Background

1.1 We were approached towards the end of 2018 by representatives of two GP Practices who were proposing to merge and locate to a new building in Crediton. The new building was proposed to provide much more than just a larger GP Practice, but to be more of an integrated health hub with both GP and wider NHS treatment areas. The new building will be mostly funded by the NHS, but the GPs have to source a certain amount of the funding

themselves. They approached this Council to see whether we could offer a more competitive lending rate than that already offered by two banks. See Appendix 1 for the full scenario which was the original proposal (but has subsequently been updated).

- 1.2 We saw this as an opportunity not only to ensure that there was a modern, fit for purpose GP surgery in Crediton, as we were aware that the existing two practices were becoming inadequate, but also for the Council to lend to a suitable stakeholder who was willing to secure the loan and still provide us with a good rate of return on our money. In the current economic climate with the limited returns that are available to us, this was an attractive proposition.
- 1.3 The GPs and their representatives have undertaken public awareness sessions. This has been well received and we are pleased that the public and some of our councillors have been able to attend to see the plans and the details of the proposal.
- 1.4 The initial proposal to progress this project was brought as an Urgent Decision in December 2018. Since that time further work has been completed and the urgency of the request for funds subsided due to the extension of the timelines by the NHS. This delay has given us time to complete further due diligence and to be more involved with the decision making around the project. We are now in a strong position to recommend the granting of finance and give assurance on the level of risk.
- 1.5 We are mindful that the rate of interest we offer to the GP Practice must remain competitive and not "fall foul" of State Aid rates. We have therefore sought to offer an interest rate which is advantageous to the Practice partners but is still competitive and gives us a much better rate of return than our general investments. We will have a first legal charge over the property and this is important in mitigating the risk and giving us a better "ranking" than the ETTF NHS who have a second charge. The "secured" status of the loan also means we can mitigate risk and offer a better interest rate knowing that we have the security of the building and site should the project not progress appropriately. We also understand that it is in everyone's interest for this project to be successful and that the NHS will be making a considerable contribution to the scheme, over double our requested requirement.

### 2.0 **Progress**

- 2.1 On 21 June 2019 the representatives for the GP Hub sent out Invitations to Tender for the proposed building works. The closing date for the Tender was 5 July 2019 and we await details of the successful bidder.
- 2.2 At the Planning Committee 3 July 2019, permission was granted for the "Erection of a 2-storey GP Practice land at NGR 284429 99439 Joseph Locke Way, Crediton". See Appendix 2 for Plan.
- 2.3 We engaged external expertise from Michelmores to supplement our in-house legal service provision. We now have a final draft of Heads of Terms which is mutually acceptable to both parties.

### 3.0 Financial Implications

- 3.1 We have a number of further background reports which give forecast costings for the project, details of the payments to be received in respect of the advance and the schedule of payments to the GP Practice from ETTF (the NHS funder). An overall financial costing schedule is attached as Appendix 4.
- 3.2 At the 11 July 2019 the PWLB rate available to the Council for a loan for 28 years is 1.93% (2.13% less 0.2% certainty rate). With the proposed interest charge to the GP Practice of 3.75% this equates to an overall surplus of over £750k over the 28 year period. This is calculated on an Equal Instalment basis with reducing interest elements. The initial income "surplus" to the Council is c£42k reducing to £2k at the end of the loan period, very similar to the mechanics of a repayment mortgage. The partners also agreed to fund our legal advice and other associated costs.
- 3.3 The Council, as part of its daily Treasury decisions, may decide to fund the advance from internal borrowing, if possible. This then increases the surplus made as we would not be paying an external lender. The cost to the Council would be the opportunity cost of not investing those funds. With our average return on investment of around 1% this would be a prudent approach.
- 3.4 With either external or internal borrowing there will be a Minimum Revenue Provision (MRP) payment to be made which would be offset by the principal repayments from the GPs. The Capital Financing Requirement (CFR) will be adjusted to include the possible need to borrow to fund the advance.
- 3.5 The Heads of Terms are being finalised and these will crystallise our requirements for repayment and the schedule of advances as not all of the £2.1m will be required immediately.
- 3.6 For the removal of doubt regarding the status of the parties to the agreement, the legal representatives have confirmed that the GPs are signing an Umbrella Agreement in advance of the other legal agreements. This legally binds all the contemporary Partners from the 2 practices together as an entity so that the new building project can navigate through its stages to completion and occupation into the future. It dictates the terms on how the two practices engage until such time as a new partnership agreement is signed postmerger. It accounts for eventualities and will bring the collective of Partners into the new building even if there is a stall on any part of the merger process.
- 3.7 The NHS/CCG has made a 28 year commitment for the payment of the GP's "notional rent" which covers the loan for the project, alongside their other income streams.

#### 4.0 Conclusion

4.1 We are confident that this is a sound project and we have undertaken robust due diligence which has included extensive fact finding and numerous meetings with the GPs and their representatives. This is a good project from an economic regeneration basis; developing a disused site and maintaining a

health provision hub in Crediton, and also a favourable financial proposition which will help mitigate the budgetary pressures we are facing in future years.

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**Circulation of the Report:** Cabinet Member for Finance – Councillor Alex White and Leadership Team seen and approved.

**List of Background Papers:** Appendix 1: Overview

Appendix 2: Plan

**Appendix 3: Valuation (Part II)** 

Appendix 4: Financial costing schedule (Part II)